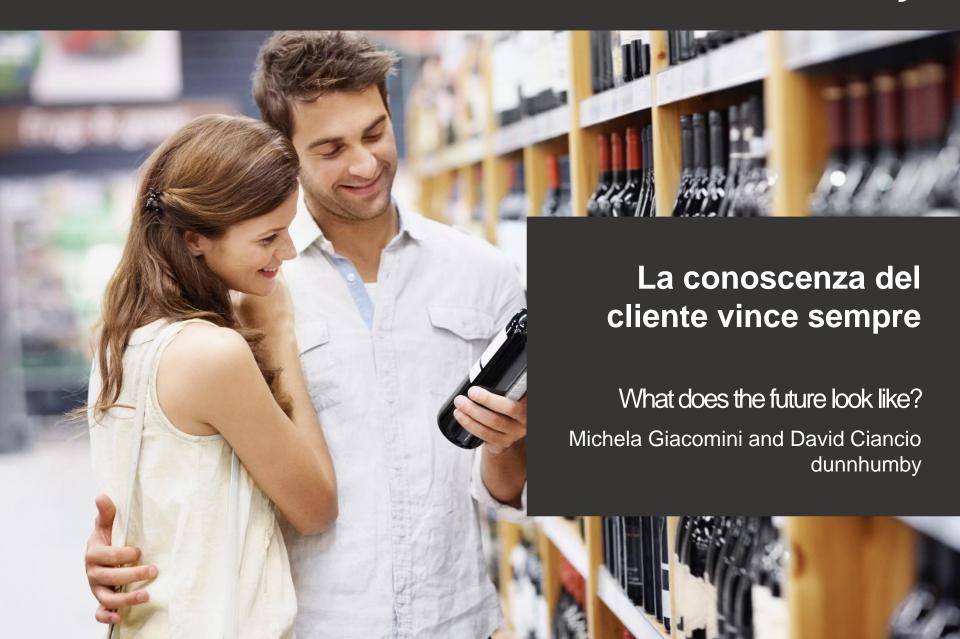
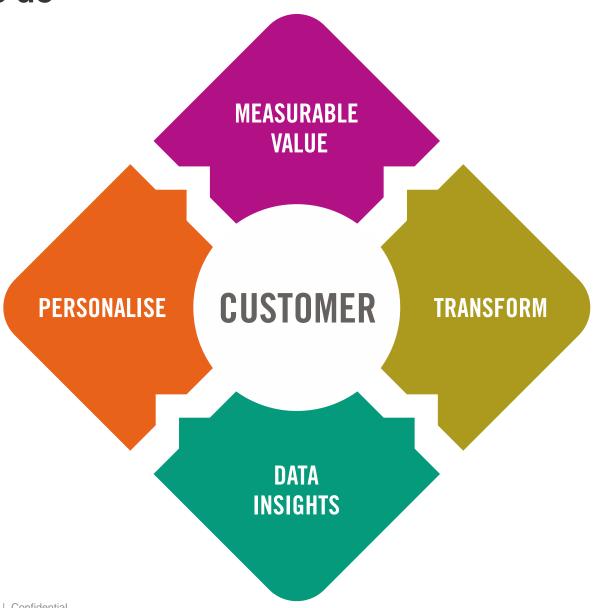
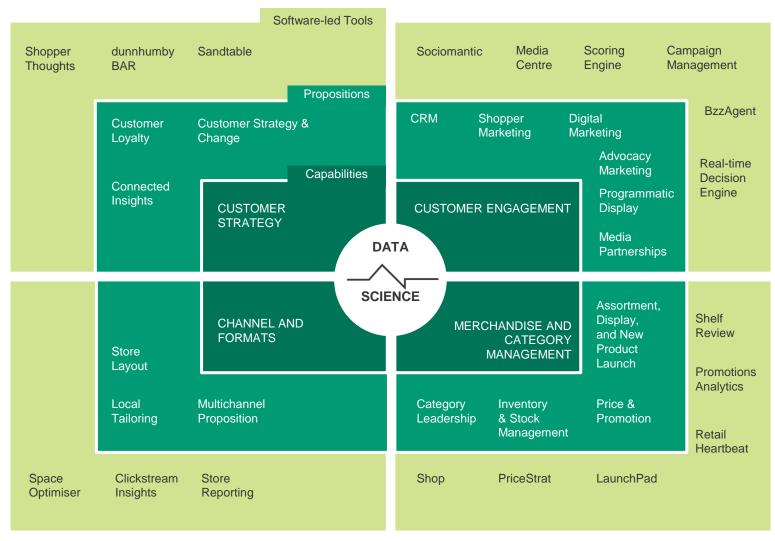
## dunnhumby



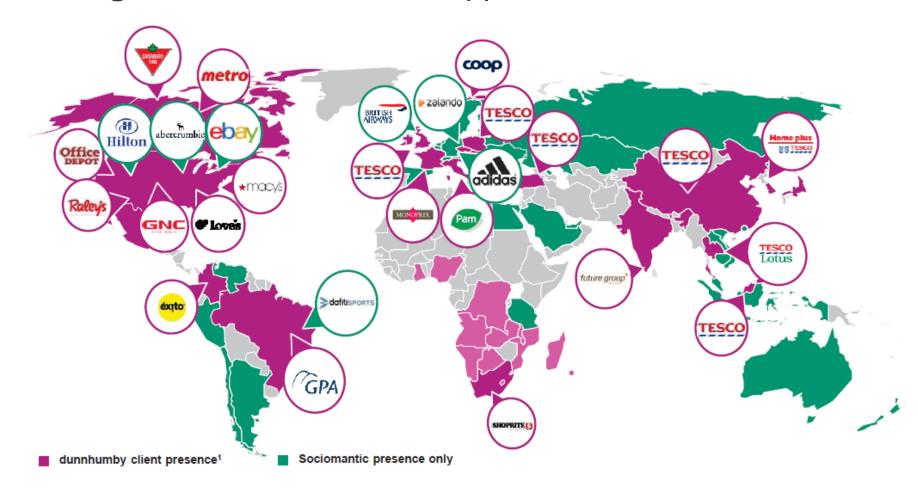
#### What we do



### We can cover a wide variety of capabilities



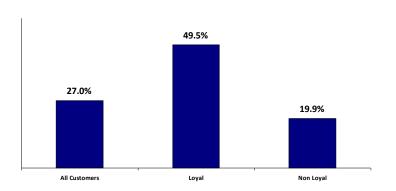
### Data gives voice to 700m shoppers in 34 countries



Our global partner network links retailers from around the world to actively discuss best practice and innovation

## What these shoppers are telling us

Retailers are not earning loyalty...



...neither are brands



There are sizeable opportunities for growth



The shopping trip has changed forever



#### The new normal isn't

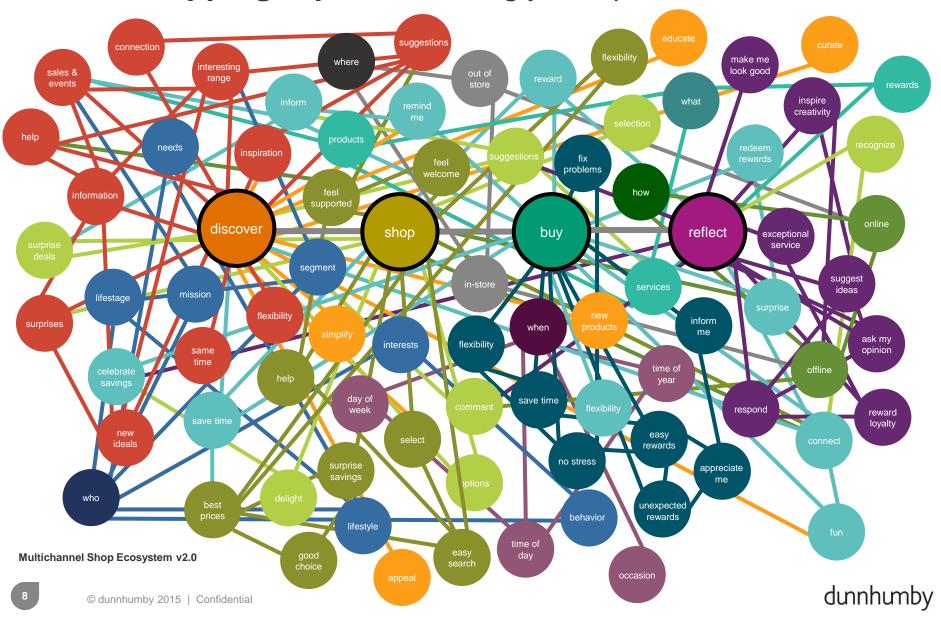


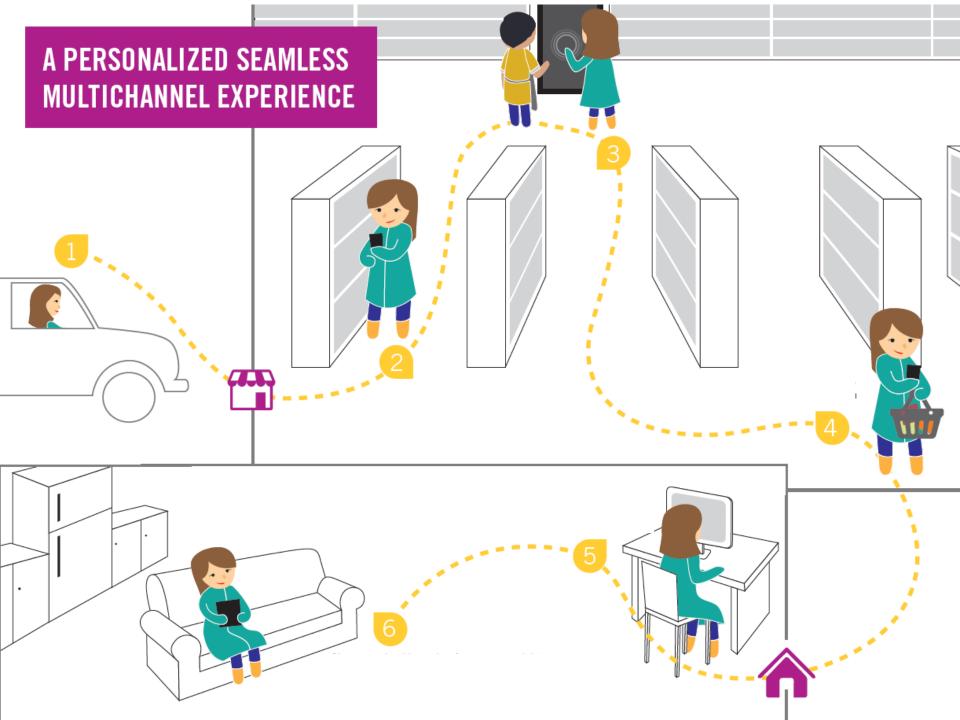
- Customers' lives have been transformed by technology
- Shopping trips are more complex, diverse and unpredictable
- Competitors are adapting, new competitors are emerging fast

## The very definition of 'store' is changing

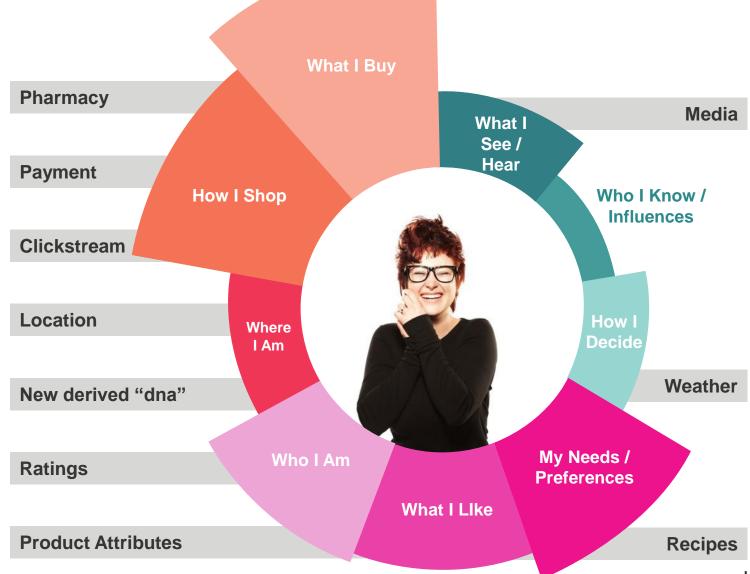


## The **shopping trip** is increasingly complex

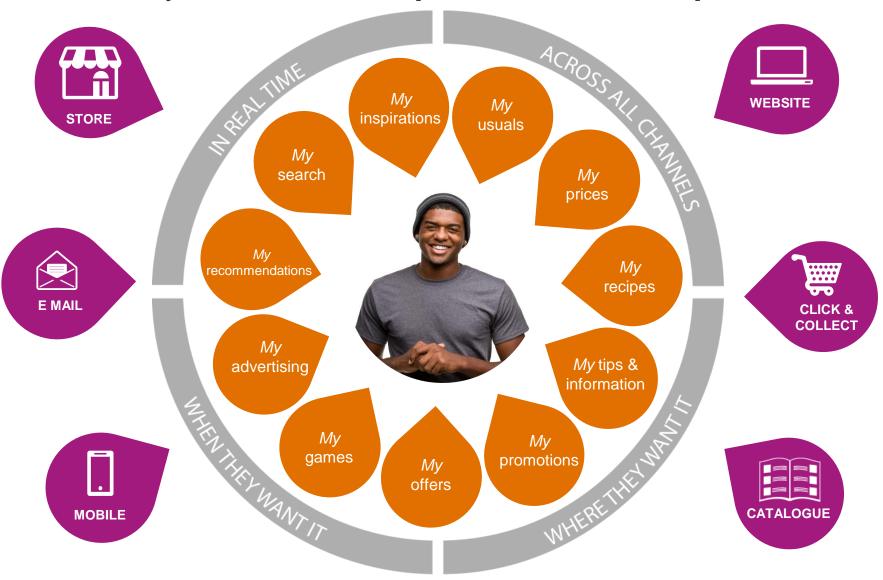




## Creating a 360° view of the connected Customer



## New analyses and tools to personalise the experience



## Loyalty Drivers: understand what drives sales growth according to Customers

#### **UNDERSTAND**

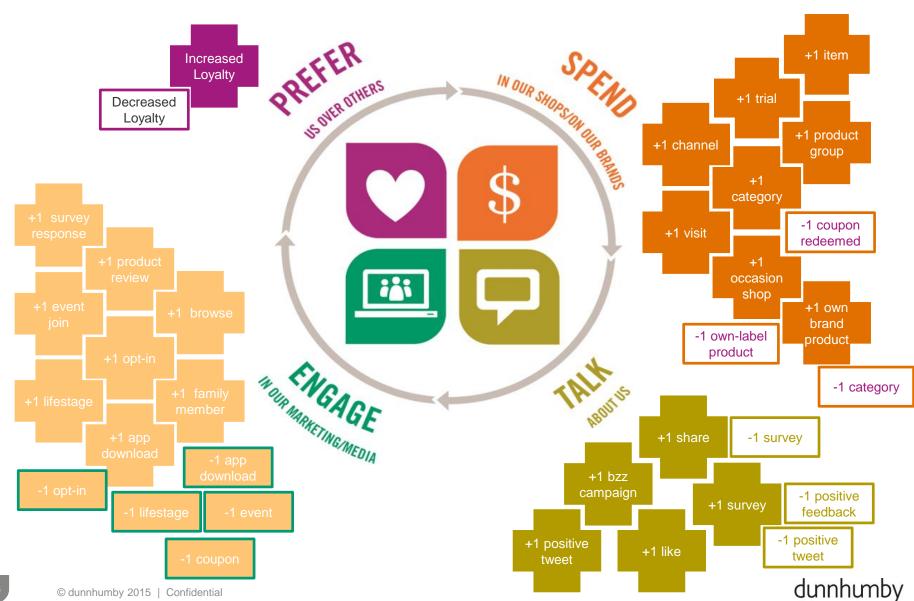
- •What matters most to Customers, and what they are willing to trade off
- •Customer needs and mind-sets; drivers of their loyalty

#### **ACTIVATE**

- Combine qualitative and quantitative research with behavioural analysis
- Quantify and prioritize value / sales drivers



## STEP: understanding loyalty beyond just spending



## Sandtable: a new predictive science of shopping

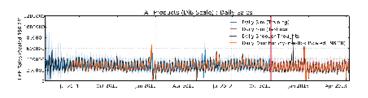
#### **EXAMPLE**

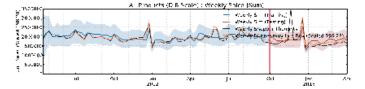
A 'sugar tax' on CSD is being contemplated in the UK

#### **ACTION**

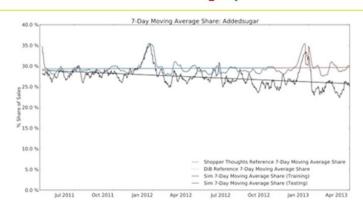
- Changing attitudes toward health will impact categories and brands, specifically beverage
- Consumers will make different choices on different brands and sub-categories, e.g. Diet CSDs or Fruit Juices
- New promotions will be required to compensate for changes driven by changes in attitudes towards health

#### The SIM allows us to predict soft drink sales

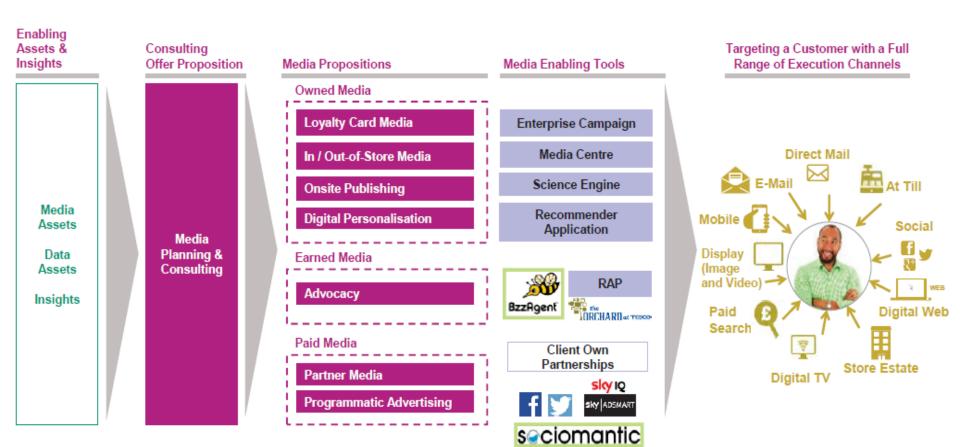




#### Market share of Added Sugar products



## New media tools and networks are required, too



## **Summary:** how tools have changed, and how we can forecast loyalty

Customers' lives have been transformed by technology

Shopping trips are more complex, diverse and unpredictable

We must understand a full 360° view of the connected customer

How she thinks, feels, and does; measure Spend, Talk, Engage, Prefer



New media networks and tools are needed

New science and capabilities are today required for growth in the multichannel world

# Thank You

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